



NASDAQ: WRD

HKEX: 800

To Transform Urban Living with Autonomous Driving

2025 Q3 Update



Disclaimer

During today's event, we will make statements that may constitute "forward-looking" statements pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "aims," "future," "intends," "plans," "believes," "estimates," "likely to," and similar statements. Statements that are not historical facts, including statements about the Company's beliefs, plans, and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. Further information regarding these and other risks is included in the Company's filings with the United States Securities and Exchange Commission (SEC) and announcements made on the website of the Hong Kong Stock Exchange. Any forward-looking statement made by us in this presentation speaks only as of the date of this presentation and represents our estimates and assumptions only as of the date of this presentation. We do not undertake any obligation to update any forward-looking statement made today, except as required under applicable law. This material also contains estimates and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. In addition, projections, assumptions and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk. We will also discuss certain non-IFRS measures today, which are more thoroughly explained and reconciled to the most comparable measures reported in the Company's earnings releases, filings with the SEC and the Hong Kong Stock Exchange. Please note that our communications today are for informational purposes only and are not intended to be relied upon as investment advice. The information presented does not constitute a recommendation to buy, sell, or hold any of the Company's securities and does not take into account the investment objectives or financial situation of any particular investor.

Business Update





WeRide - Global Leader in Autonomous Driving and Robotaxi

11 Countries
30+ Cities

Trials and commercial operations

Permits in 8 Countries Globally

AVs licensed in eight countries: China, US, UAE, Saudi Arabia, Singapore, France, Belgium and Switzerland

One of the Largest AV Fleets Globally

Nearly 750 robotaxis⁽¹⁾ / 1,600+ L4 vehicles⁽¹⁾ / approx. 55mm km L4 mileage⁽²⁾

One-stop Solution

One-stop autonomous driving solutions addressing urban challenges



Notes:

1. As of October 2025

2. As of October 2025

3. Regulatory discipline refers to license revocation and suspension

WeRide was Granted by the UAE World's First City-level Fully Driverless Robotaxi Permit Outside of US

Abu Dhabi, UAE

- ◆ Granted **city-level driverless** commercial permit
- ◆ **Up to 20 trips** per 12-hour shift per vehicle
- ◆ Expecting **unit economics breakeven**
- ◆ Covering 50% of city core area




Abu Dhabi, UAE








WeRide's robotaxis in Abu Dhabi

WeRide Robotaxis in Abu Dhabi Are Transitioning Toward UE Profitability

Robotaxi fleet in Abu Dhabi is expected to reach 300+ by end of 2026



| | Present UE Breakeven | Mid-term UE Profitable |
|---|----------------------------------|-----------------------------------|
|  Safety officer | 1:3, remote SO ⁽¹⁾ | 1:10, remote SO ⁽¹⁾ |
|  ODD ⁽²⁾ | ~50% city core | Entire city core area |
|  Per-trip distance | Avg. 7 km | Avg. 10 km |
|  Operating hours ⁽³⁾ | 12 hours per day | ~24/7 |
|  Trips/day/car | Avg 12, up to 20 | Avg 25, up to 30 |

Notes:

- 1. Safety officer
- 2. Operational design domain
- 3. Charging time included

Making Strides in Robotaxi Global Commercialization

Dubai, UAE

- ◆ Granted autonomous driving trial **permit**
- ◆ To **kick off service** on Uber **within 2025**
- ◆ Trial service will cover partial **core areas in the city**
- ◆ To **commence driverless operation in 2026**



Dubai, UAE



WeRide's robotaxi GXR in Dubai

Making Strides in Robotaxi Global Commercialization (Cont'd)

Riyadh, Saudi Arabia

- ◆ Granted Saudi Arabia's **first robotaxi permit**
- ◆ Started **Saudi Arabia's first robotaxi trial operation**, which is publicly available on Uber



Riyadh, Saudi Arabia



WeRide's robotaxi GXR providing passenger rides in Riyadh

Making Strides in Robotaxi Global Commercialization (Cont'd)

Singapore

- ◆ Together with Grab, secured approval to **conduct AV testing** with both robotaxi and robobus
- ◆ First AV testing commenced in mid-October 2025
- ◆ Expected to **take first batch of public passengers by early 2026**



Singapore



WeRide's robotaxi GXR in Punggol

Making Strides in Robotaxi Global Commercialization (Cont'd)

Zurich, Switzerland

- ◆ Granted **driverless robotaxi permit** to operate autonomously on public roads in Zurich
- ◆ **The first of its kind issued in Switzerland**
- ◆ Expect to **launch fully driverless public service in the first half of 2026**



Zurich, Switzerland



WeRide's robotaxi in Furttal

Building Up Momentum in the China Robotaxi Market



24/7 Driverless Robotaxi Commercial Service

Launched **24-hour fully driverless commercial operations** in Huangpu, Guangzhou



Free Pick-up / Drop-off Optimizing User Experience

WeRide was the first to **roll out free PU/DO feature** for robotaxi services



Improving Operating Performance

Each driverless robotaxi can complete **up to 23 trips and 25 trips** in Beijing and Guangzhou



Guangzhou, China



WeRide's robotaxi GXR in Guangzhou

Diversified Commercial Avenues with a Full-range of AD Products

✦ Belgium

Granted the country's first L4 AV permit, and launched robobus in Leuven

✦ Guangzhou

Secured new orders of 100 robobuses after serving over 1 million robobus passengers

✦ Shenzhen

Launched the city's first driverless robobus public transport line in Luohu District

✦ Hong Kong

Partnered with Kwoon Chung Bus Holdings to deploy over 500 L4 vehicles (robotaxi and robobus) in the next three years



Leuven, Belgium



WeRide's robobus in Leuven



Shenzhen, China



Shenzhen's first Level 4 robobus line

Diversified Commercial Avenues with a Full-range of AD Products (Cont'd)

- ◆ **WePilot 3.0** has entered **Start of Production**
- ◆ Only **seven months** from project launch to SoP⁽¹⁾
- ◆ To be rolled out in the **Chery EXEED ES and ET models**
- ◆ Expected to be adopted by **GAC's⁽²⁾** mass market passenger car models



Guangzhou, China

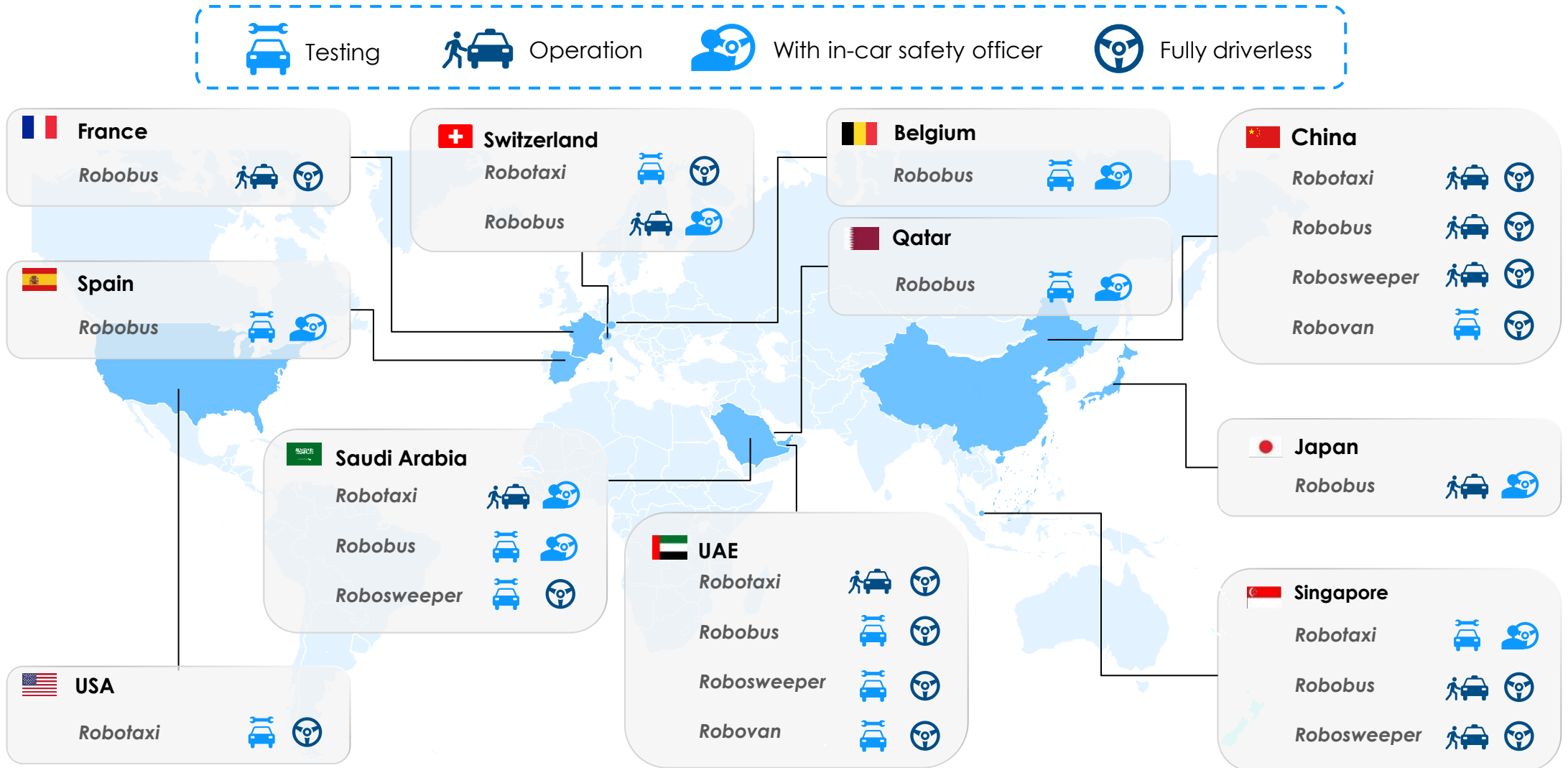


Passenger car equipped with WePilot 3.0 — WeRide's one-stage end-to-end solution

Notes:

1. Start of production
2. GAC refers to Guangzhou Automobile Group

Our Global Footprint



Notes: as of the date of 2025 Q3 earnings release.



Technology
Development

 WeRide

WeRide One – Our Universal Technology Platform

Seamlessly adapted to diverse urban applications

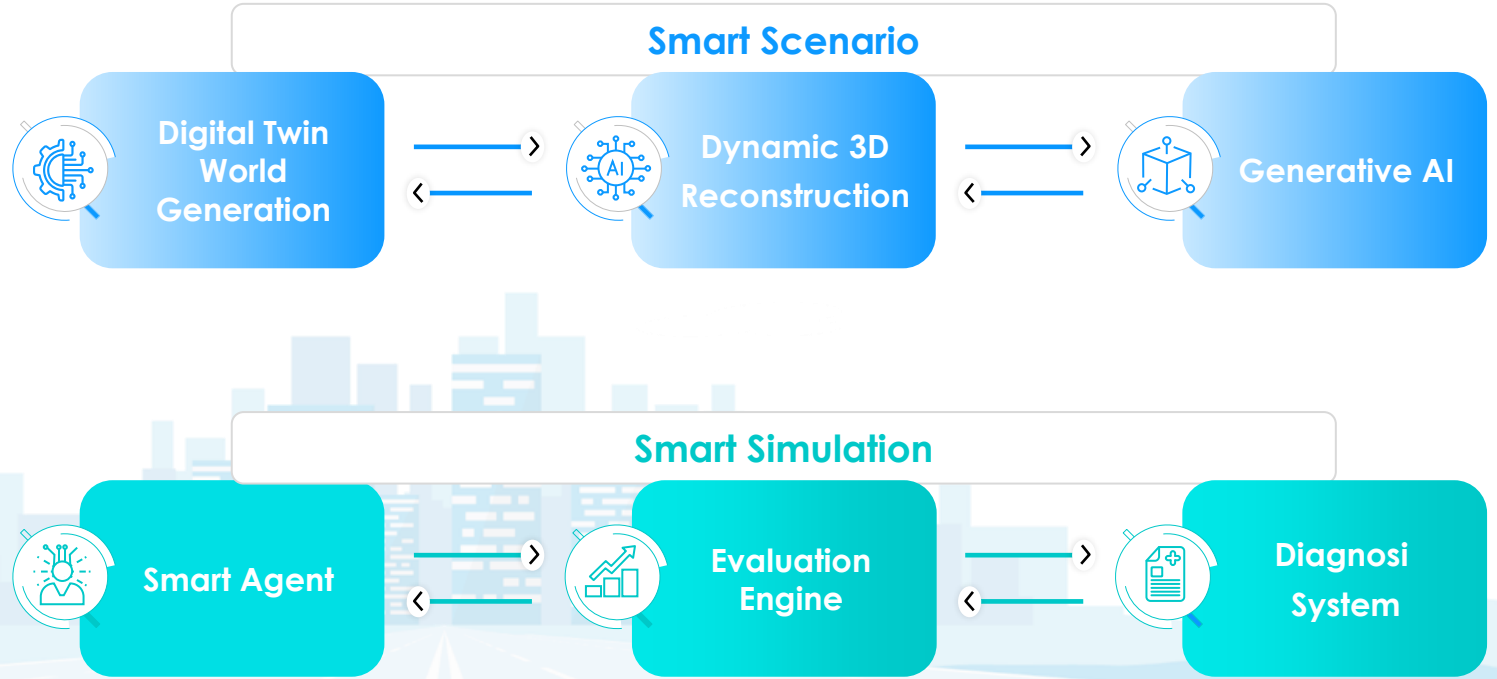
- ✓ Scalable commercial deployment of L4 vehicles
- ✓ State-of-the-art L2+ solution for mass market
- ✓ Dual flywheel of L2+ and L4 technologies



WeRide GENESIS – Generative Engineered Neural Environment for Simulated Intelligence in Self-driving



- ✓ Data Augmentation
- ✓ Training
- ✓ Validation



WeRide's Future-proof Dual Flywheel



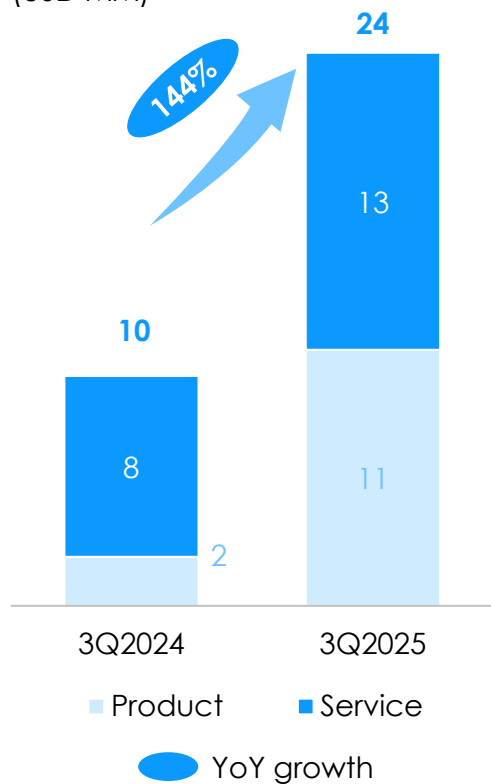
2025 Q3 Summary Financial Results



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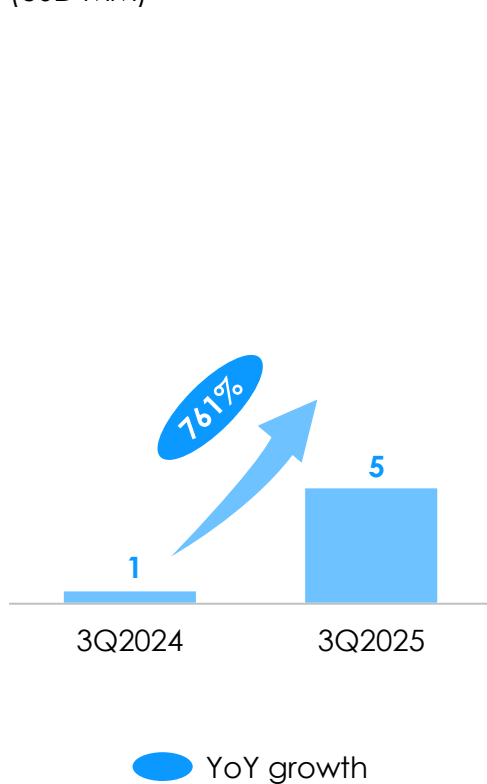
Revenue⁽¹⁾

(USD MM)



Robotaxi revenue⁽¹⁾

(USD MM)



3Q2025 financial highlights



144.3% total revenue YoY growth



761.0% robotaxi revenue YoY growth

(Robotaxi revenue accounted for 20.7% of total revenue)



Industry-leading **32.9%** gross profit margin



Autonomous vehicle fleet continues to expand, surpassing **1,600** L4 vehicles with nearly **750** robotaxis⁽²⁾

Notes:

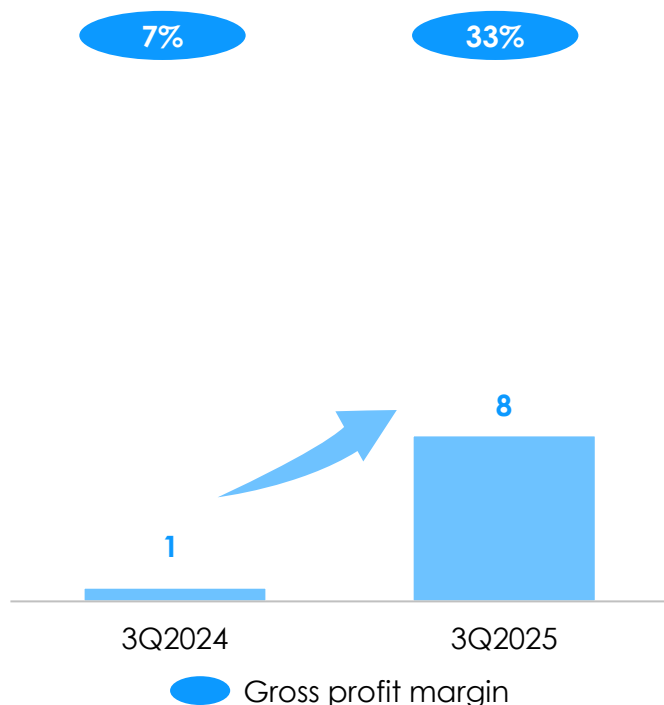
1. Reporting currency is RMB. We apply exchange rates of USD / RMB = 7.1190 for 3Q2025 financials, and USD / RMB = 7.0176 for 3Q2024 financials

2. As of October 31, 2025

2025 Q3 Summary Financial Results (Cont'd)

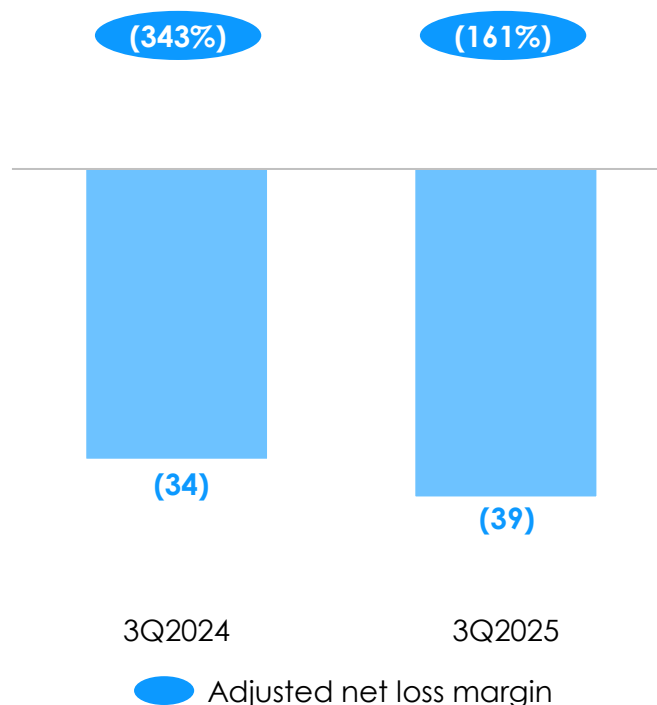
Gross profit⁽¹⁾

(USD MM)



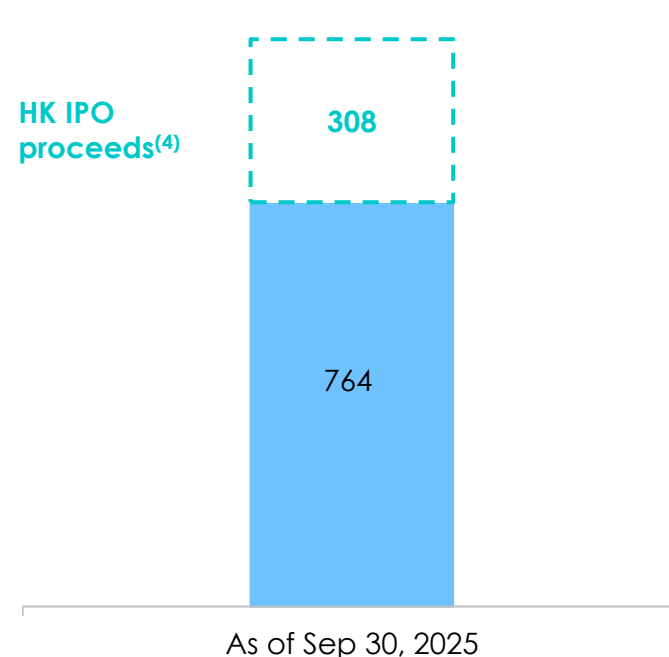
Adjusted net loss⁽¹⁾⁽²⁾

(USD MM)



Capital reserves⁽³⁾

(USD MM)



Notes:

1. Reporting currency is RMB. We apply exchange rates of USD / RMB = 7.1190 for 3Q2025 financials, and USD / RMB = 7.0176 for 3Q2024 financials
2. Adjusted net loss is defined as net loss for the period excluding share-based compensation expenses, fair value changes of financial assets at FVTPL and changes in the carrying amounts of preferred shares and other financial instruments subject to redemption and other preferential rights
3. Calculated by summing cash and cash equivalents, time deposits, and investments in wealth management products as of September 30, 2025, combining indicative HK IPO proceeds in November USD / RMB = 7.1190
4. Assuming over-allotment option is not exercised. We apply exchange rates of USD / HKD = 7.7683, based on the exchange rate as of Oct 20, 2025 disclosed on the website of the People's Bank of China

THANK YOU



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