

BEIJING

GUANGZHOU

ABU DHABI

DUBAI

RIYADH

SINGAPORE

ZURICH

BRATISLAVA



Transforming Urban Living with Autonomous Driving Investor Presentation

 WeRide

NASDAQ: WRD

HKEX: 800

Disclaimer

During today's event, we will make statements that may constitute "forward-looking" statements pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "aims," "future," "intends," "plans," "believes," "estimates," "likely to," and similar statements. Statements that are not historical facts, including statements about the Company's beliefs, plans, and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. Further information regarding these and other risks is included in the Company's filings with the United States Securities and Exchange Commission (SEC) and announcements made on the website of the Hong Kong Stock Exchange. Any forward-looking statement made by us in this presentation speaks only as of the date of this presentation and represents our estimates and assumptions only as of the date of this presentation. We do not undertake any obligation to update any forward-looking statement made today, except as required under applicable law. This material also contains estimates and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. In addition, projections, assumptions and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk. We will also discuss certain non-IFRS measures today, which are more thoroughly explained and reconciled to the most comparable measures reported in the Company's earnings releases, filings with the SEC and announcements made on the website of the Hong Kong Stock Exchange. Please note that our communications today are for informational purposes only and are not intended to be relied upon as investment advice. The information presented does not constitute a recommendation to buy, sell, or hold any of the Company's securities and does not take into account the investment objectives or financial situation of any particular investor.



Business Updates


WeRide

 WeRide

This document or the information contained herein is not intended to and does not constitute any offer or invitation, solicitation, commitment or advertisement of any offer for subscription, purchase or sale of any securities, nor shall any part of this document form the basis of or be relied on in connection with any contract or commitment whatsoever.

Record Strong 1Q2026 Financial and Operational Performance

~1,300 Robotaxis
~2,800 L4 AVs⁽¹⁾

One of the largest L4
robotaxi fleets globally

12 Countries
40+ Cities

L4 trials and commercial
operations

**Five-time
Championship**

L2++ ADAS at China
Intelligent Driving
Competition

RMB114 million
+58% YoY

1Q2026 revenue
Beat own estimate
Competition



Note:
1. As of April 30, 2026. AV stands for autonomous vehicle

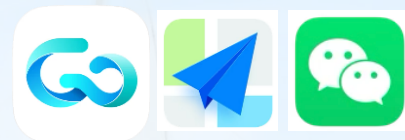
China Operations: Scaling with Efficiency

China Robotaxi Fleet Size⁽¹⁾

~1,000

Improving customer coverage efficiency

Broadened Domestic Reach



WeRide Go Amap WeChat

*WeRide Go app registered users
doubled YoY*

Guangzhou ODD⁽²⁾ Coverage

+97%

*Compared with 2025 YE
Reflecting growing commercial readiness*

Deepened Collaboration

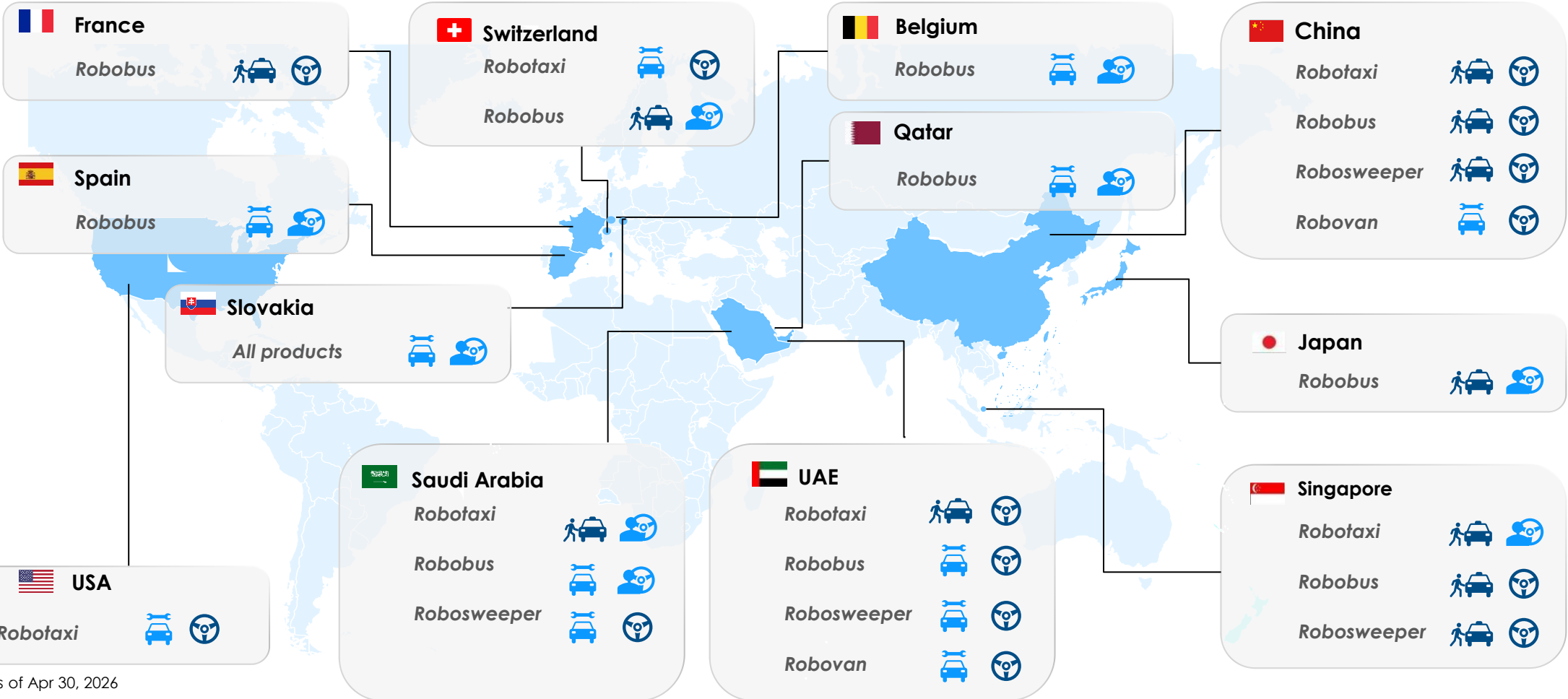
Robotaxis Unit 2,000

With Geely Farizon by 2026

L4 Vehicles Unit 200,000

With Lenovo over the next 5 years

Our Global Footprint: 12 Countries, 40+ Cities



Notes: As of Apr 30, 2026

Middle East

1st

City-level fully driverless robotaxi commercial permit outside the U.S.

1,200

Robotaxis by 2027

Robotaxi Partners

Uber TAXI

تواصل
TAWASUL



Abu Dhabi, UAE



- Driverless commercial operations covering ~70% of city core area



Dubai, UAE



- Driverless commercial operations launched in March 2026



Riyadh, KSA



- Commercial public robotaxi passenger rides ongoing

Europe

1st

Driverless robotaxi permit for passenger service in Europe

Four

Market entries in Europe

Robotaxi Partners



Slovakia

- Bringing in full suite of L4 products under the *ELEVATE Slovakia* initiative
- Europe's **first large-scale, multi-product AV commercial deployment** at a national level
- Paving ways for fully driverless operations
- Entry into a **fourth European market** after France, Belgium, and Switzerland



WeRide robotaxi GXR at Slovakia (AI-generated)

Switzerland

- **First-mover** advantage in the Europe and the 8th permit globally
- Fully driverless public passenger service expected in 2026



WeRide robotaxi GXR at the Greater Zurich Area

Singapore

1st

Autonomous public ride service in Singapore

- Commenced robotaxi and robobus **public operations** in Singapore

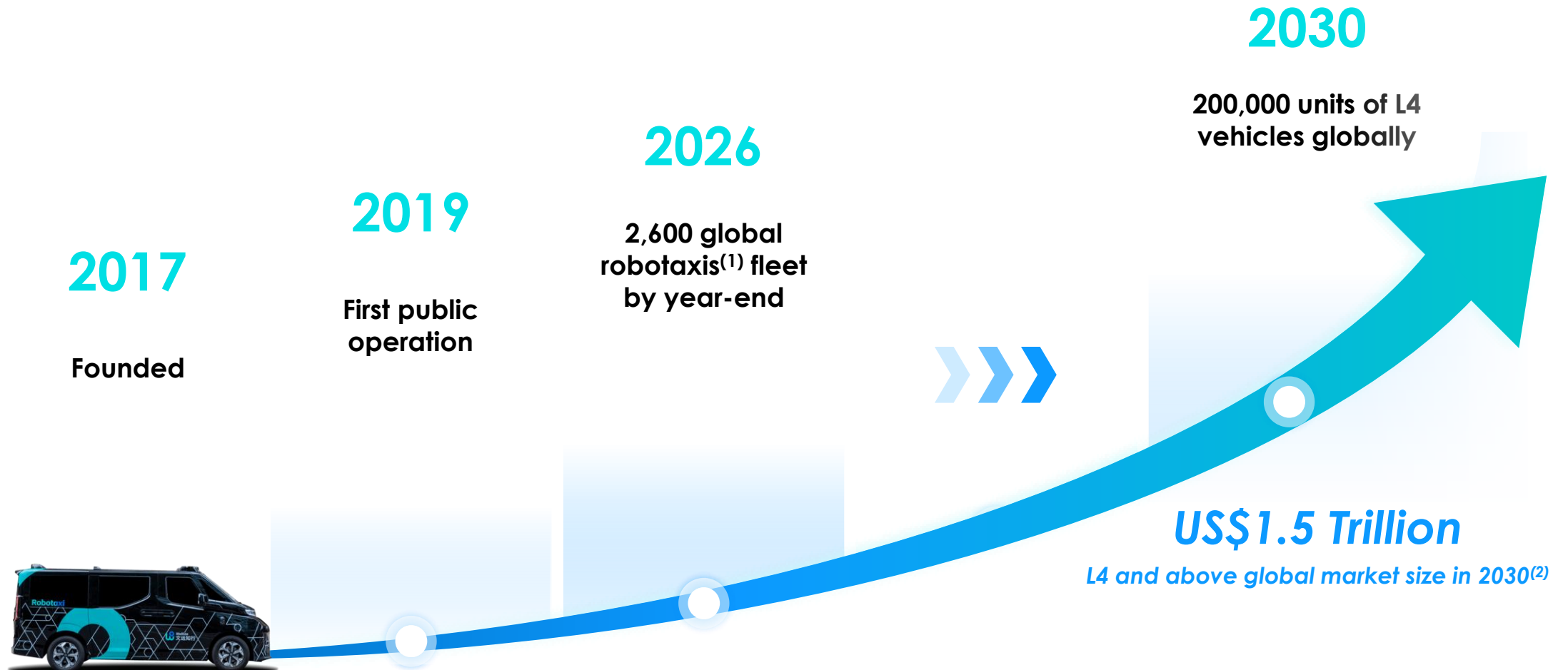


WeRide robotaxi GXR in operation in Singapore's Punggol district

Robotaxi Partners

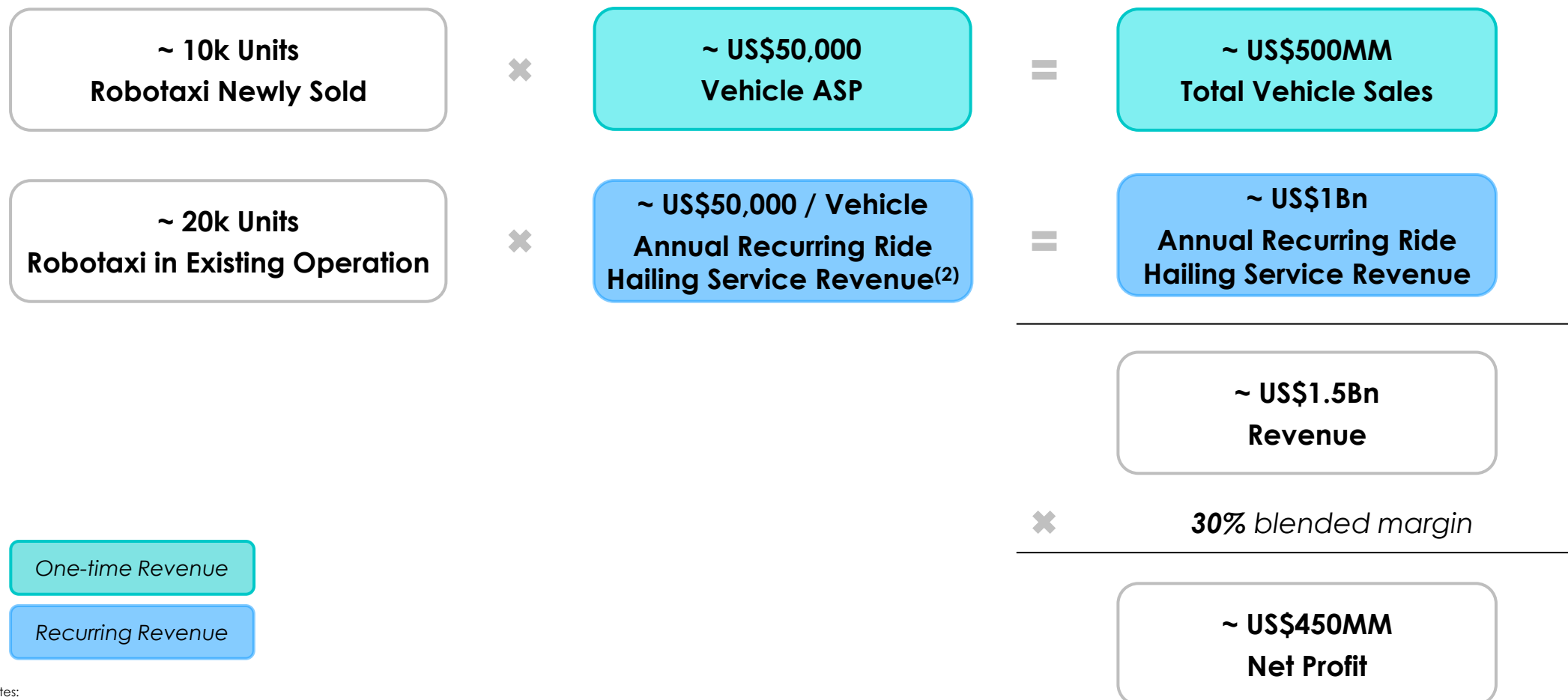


WeRide is Set for Rapid Scaling



Notes:
1. Subject to market and regulatory conditions
2. According to China Insights Industry Consultancy Limited (CIC)

Robotaxi Can Deliver Sizable Revenue and Profit – Illustrative Build-up⁽¹⁾







Notes:
1. Indicative average global prices used for illustrative purposes
2. Operational and technical support services + revenue shares

Compelling Robotaxi Unit Economics Enables Profitable Scaling

Illustrative Robotaxi UE Model in China, the UAE, Europe, and the US

Based on current traditional taxi / ride-hailing parameters

	Unit	 China	 UAE	 UK	 US
Revenue					
Revenue per year	USD	41,063	91,250	256,641	256,641
# Rides per day	#	25	25	25	25
Average kilometer per order	km/order	10	10	10	10
Kilometer per day	km/day	250	250	250	250
Kilometer per year	km/year	91,250	91,250	91,250	91,250
Price per kilometer	USD/km	0.5	1.0	2.8	2.8
Cost					
Lifecycle of EV ⁽¹⁾	km	600,000	600,000	600,000	600,000
Total kilometer per year ⁽²⁾	km	130,357	130,357	130,357	130,357
Vehicle cost	USD	40,000	50,000	80,000	100,000
Depreciation per year ⁽²⁾	USD	8,690	10,863	17,381	21,726
<i>Depreciation per km</i>	<i>USD</i>	<i>0.07</i>	<i>0.08</i>	<i>0.13</i>	<i>0.17</i>
Energy cost per year ⁽²⁾	USD	3,576	10,258	26,071	8,343
<i>Energy cost per km</i>	<i>USD</i>	<i>0.03</i>	<i>0.08</i>	<i>0.20</i>	<i>0.06</i>
Labor cost per year	USD	2,857	1,967	11,250	15,000
<i>Remote safety officer - vehicle ratio⁽³⁾ #</i>		<i>1:10</i>	<i>1:10</i>	<i>1:10</i>	<i>1:10</i>
Insurance cost	USD	1,429	2,857	9,240	9,240
Other operating costs ⁽⁴⁾	USD	6,806	10,207	19,025	20,430
Profit					
Profit before financing cost per year	USD	17,705	55,098	173,673	181,902
Financing cost (to vehicle owner)	USD	4,000	5,000	8,000	10,000
	% of vehicle cost	10.0%	10.0%	10.0%	10.0%
Profit	USD	13,705	50,098	165,673	171,902
Profit margin	%	33.4%	54.9%	64.6%	67.0%



Robotaxi allows for the 60-70% of the labor cost of traditional mobility to be converted to Robotaxi platform profit



Key cost items include vehicle depreciation, remote safety driver costs, energy costs and other operating costs



Utilization of the vehicles and deployment area are key in determining return

Source: CIC, public info

Notes:

1. Mandatory scrapping mileage
 2. Total kilometer per year = total charged kilometer / 70% utilization rate; depreciation and energy cost per year = depreciation and energy cost from charged mileage / 70% utilization rate

3. It's estimated mid-term supervisor - vehicle ratio can further expand to 1:30
 4. Other operation cost includes license, parking, maintenance and grid operation costs



Technology



WRD 3.0 – Industry-leading One-stage End-to-end L2++ Solution



- ✓ One-stage end-to-end architecture and vision-based perception
- ✓ Five consecutive wins in recent national ADAS competitions⁽¹⁾
- ✓ Multi-chip compatibility across NVIDIA, Qualcomm, and SiEngine
- ✓ Nearly 30 product design wins; mass produced in multiple models from Chery and GAC

Tier-1 Partner



OEM Partners



Compute Platform Partners



WRD 3.0 – Industry-leading One-stage End-to-end L2++ Solution (Continued)

Hefei, Anhui (May 17, 2026)



Wuhu, Anhui (Apr 19, 2026)



Jinhua, Zhejiang (Mar 22, 2026)



Wenzhou, Zhejiang (Jan 9, 2026)



Taizhou, Zhejiang (Nov 29, 2025)



✓ **Five consecutive wins**
in recent national
ADAS competitions

WRD 3.0 – Industry-leading One-stage End-to-end L2++ Solution (Continued)

2 nd ADAS Competition – 2026 Urban NOA Final – Wenzhou Stop Scores and Ranking																
#	Car Model	AD Solution Supplier	Version	Full-scenario Capability	Yielding	Ghost Behavior	Compliance	Accident	Efficiency	Bonus points for Zero Intervention	# of Interventions	Completion	Completion Time	Category	Total Scores	Overall Ranking
10	星纪元ES 2025款 增程Max	WeRide	OS 2.7.0				-4		-5	5	0	5	107	Final	111	1
2	智己LS6 2023款 Max标准版	Momenta	IMOS 3.6.1	-5			-2		-4	0	3	2.89	122	Final	101.89	2
7	极氪7X 2025款 75kWh后驱智驾版	Zeekr	OS 6.7				-2		-10	0	4	2.82	111	Final	100.82	3
6	理想i6 2025款 两驱标准版	Li Auto	AD Max 13.4 V8.1.0				-8		-8	0	4	2.65	115	Final	96.65	4
5	阿维塔12 2023款 650三激光四驱	Huawei	ADS Max V4.0.2						-10	0	6	1.21	127	Final	96.21	5
12	魏牌蓝山 2025款 四驱Max	GWM	Coffee OS 3.3	-10			-4		-6	0	4	2.46	120	Final	92.46	6
8	小鹏G9 2024款 702 Max	XPeng	XOS 5.8.6.8901		-5		-2		-14	0	8	0.78	112	Final	89.78	7
11	星途ET5 2026款 210激光雷达智尊版	Horizon Robotics	V1.0.0		-15		-4		-4	0	5	2.28	112	Final	89.28	8
3	小米SU7 2024款 Max	Xiaomi	HyperOS 1.11.0		-5	-2	-11		-12	0	10	0	120	Final	80	9
1	极越01 2024款 Max	Baidu	V3.0.0Beta	-30	-20	-5	-4		-30	0	31	0	109	Not scored		
9	蔚来ET5T 2025款 75kWh	NIO	CedarS 1.3.0											Final	Withdrew	

Zero Intervention

At Wenzhou & Taizhou stops

Shortest Time

Driving efficiency

Made History

Only company that won five times in a row

Multi-Chip Vendor Flexibility Enables Faster Mass Production and Greater Cost Optimization



NVIDIA DRIVE

- ✓ **Proven across L4** autonomous fleets
- ✓ The same algorithmic capabilities and safety standards validated in real-world L4 operations, brought into WRD 3.0's L2++ ADAS stack



Qualcomm Snapdragon

- ✓ **GAC Aion N60**, WeRide's first mass-production deployment of one-stage end-to-end L2++ on the Snapdragon platform
- ✓ Pre-sales launched in April 2026



SiEngine StarLight

- ✓ Strategic partnership signed April 2026 to deepen chip+algorithm integration and accelerate large-scale deployment across broader vehicle segments and cost tiers

WeRide One: Universal Technology Platform

Powers all of WeRide's autonomous mobility solutions, from L2+ passenger cars to fully driverless L4 vehicles

- ✓ Accelerates algorithm self-iteration
- ✓ Enables close-loop data feedback between L2+ and L4 systems
- ✓ Unlocks synergies across product portfolio



WeRide GENESIS – Generative Engineered Neural Environment for Simulated Intelligence in Self-driving

- ✓ Generate high-fidelity virtual driving environments in minutes
- ✓ Accelerate model iteration and safety validation
- ✓ Reduce on-road testing costs by thousand times
- ✓ Applies across L2 to L4 product portfolio



- ✓ Data Augmentation
- ✓ Validation
- ✓ Training

WeRide's Robotaxi Achieves 20,000× Higher MPI/MPCI⁽¹⁾ Than L2+ Industry Average



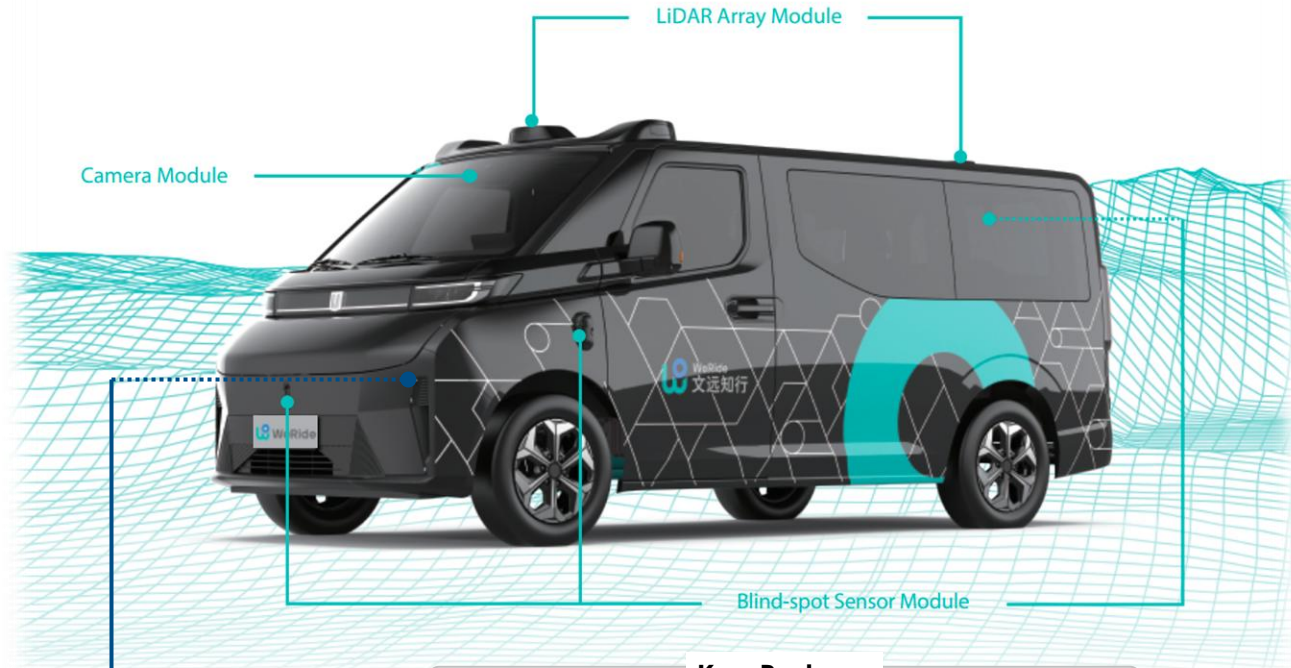
Notes:

1. MPI stands for Miles Per Intervention (km driven between human takeovers). MPCI stands for Miles Per Critical Intervention (km driven between critical takeovers). Both are KPIs for safety measurement.

Upgraded Robotaxi GXR Delivers Comprehensive Improvements

Vehicle Configuration	GXR
Detection Range (m)	600
Unit Production Time	10 minutes
Sensor Suite	Thousand-line LiDAR 4 main + 4 blind-spot + 14 cameras
Compute Power	2,000 TOPs Dual NVIDIA Thor X

✓ **2,000 units of delivery by 2026**



HPC 3.0



Key Partners

GEELY **Lenovo** NVIDIA.

- ✓ 100% automotive-grade
- ✓ 100% purpose-built



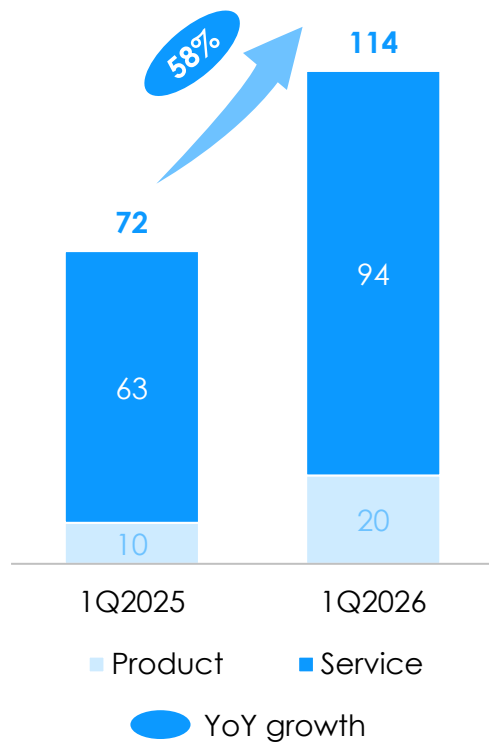
Financial Updates



1Q2026 Summary Financial Results

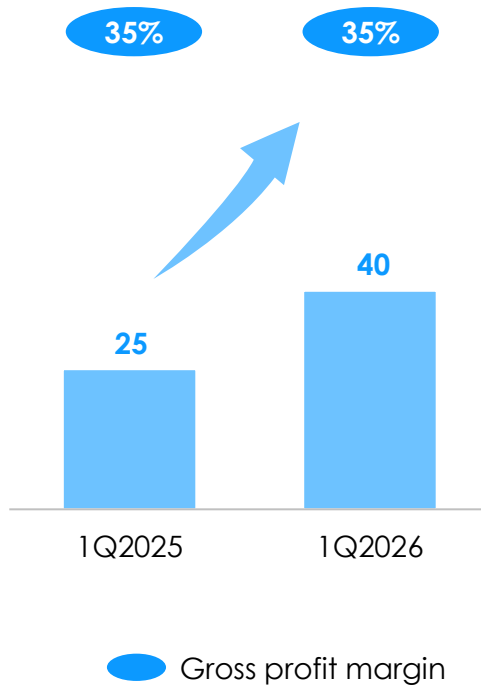
Revenue

(RMB MM)



Gross profit

(RMB MM)



1Q2026 financial highlights



58% total revenue YoY growth



Industry-leading **35%** gross profit margin



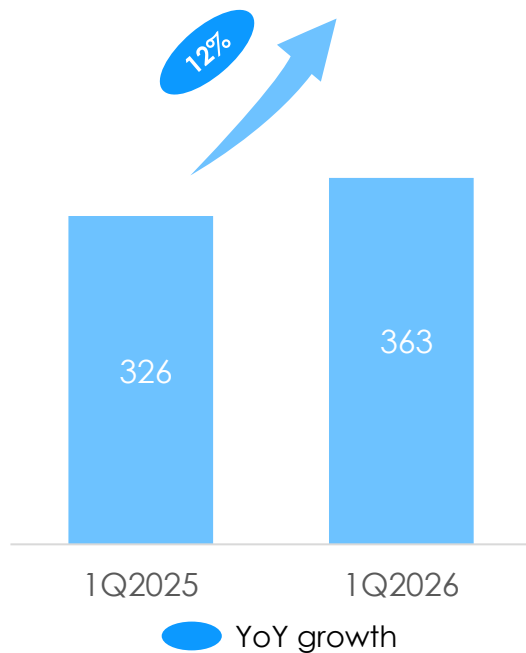
Autonomous vehicle fleet continues to expand, with **~1,300** robotaxis⁽¹⁾

Note:
1. As of April 30, 2026

1Q2026 Summary Financial Results (Cont'd)

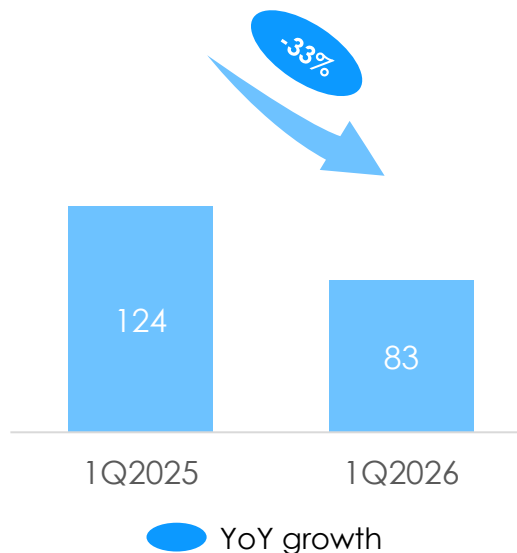
R&D Expenses

(RMB MM)



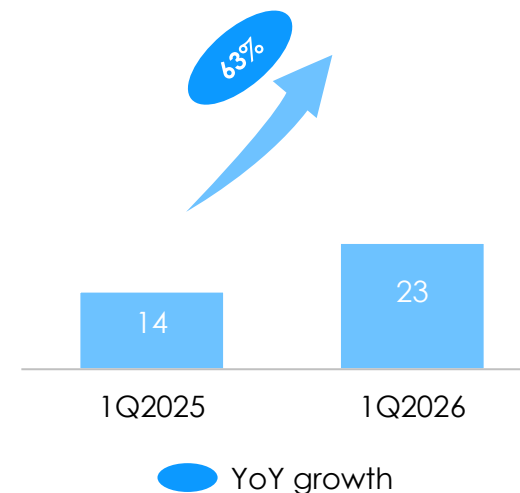
Administrative Expenses

(RMB MM)



Selling Expenses

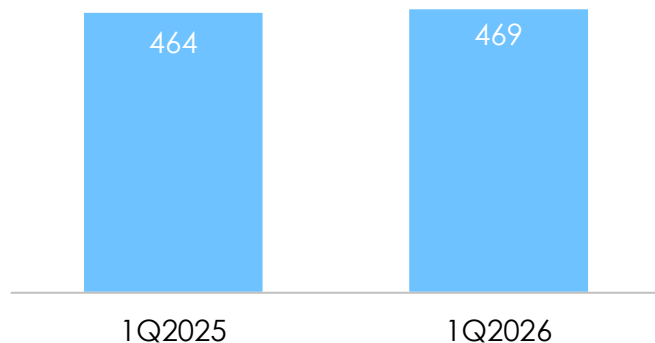
(RMB MM)



1Q2026 Summary Financial Results (Cont'd)

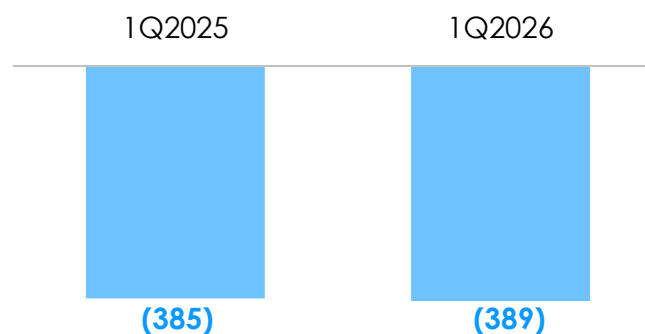
Operating Expenses

(RMB MM)



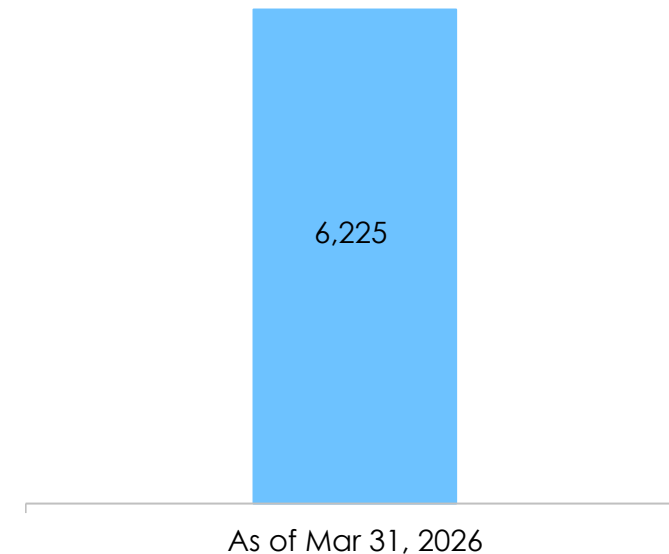
Net loss

(RMB MM)



Capital reserves⁽¹⁾

(RMB MM)



Notes:

1. Calculated by summing cash and cash equivalents, time deposits, investments in wealth management products, and restricted cash as of March 31, 2026.

BEIJING

GUANGZHOU

ABU DHABI

DUBAI

RIYADH

SINGAPORE

ZURICH

BRATISLAVA



THANK YOU